

REPORT OF THE BOARD OF DIRECTORS FOR THE
THREE MONTHS PERIOD ENDED 31ST MARCH 2026

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On behalf of the Board of Directors, I am pleased to present the unaudited interim results of the Company for the three-month period ended 31st March 2026.

Financial Performance

During the period under review, the Company achieved sales revenue of RO 6,174,086 compared to RO 7,053,189 for the same period in 2025.

We are experiencing a challenging situation which is not limited to our region. The input cost has been on the rise due to the current situation, and we are also experiencing serviceability of the product in export markets. As the situation is changing very rapidly, we are trying to navigate through this difficult time with less impact on the performance of the company.

The Profit before tax for the period stood at RO 61,785, compared to RO 422,994 during the same period last year.

Omanization

The Company continues its efforts to enhance Omanization across all levels of the organization, including senior and middle management, supported by structured training and development programs. During the quarter, the Omanization ratio remained at 46.5%. Furthermore, based on performance and potential, 4 out of the 10 trainees have been successfully transitioned into permanent roles within the organization.

Compliance and Internal Controls

The Company maintains a robust internal control system, appropriate to the size and nature of its operations. Internal audits are conducted periodically by an internationally recognized audit firm, and the Audit Committee regularly reviews financial and operational performance. The Company remains fully compliant with all applicable local laws and regulations.

Outlook

The Year 2026 will be a challenging for the company as we are amid geopolitical turbulence within the GCC region which is not limited to the region and has impacted the businesses all around the world. We will have an impact on the topline and profitability of the company mainly due to significant increase in the input costs in current and coming quarters. We are implementing measures that are in our control to have a reduced impact on the performance of the company, however, the same depends on the macro factors.

Acknowledgements

The Board extends deepest gratitude and appreciation to His Majesty Sultan Haitham Bin Tariq. May Allah protect and guide him for his continued support and encouragement of the industrial sector in the Sultanate of Oman. We also express our sincere appreciation to the various Ministries and Government Departments for their steadfast support and collaboration, which continue to play a vital role in the Company's progress.

The Board wishes to convey heartfelt thanks to the shareholders of The National Detergent Co SAOG for their continued trust and confidence in the Company and its leadership.

Lastly, the Board acknowledges and thanks the Management and all Staff Members for their dedication and contributions.

Mohamed Abdul Hussain Baqer Al Lawati
Chairman, Board of Directors
The National Detergent Co SAOG